

### **AUDIT COMMITTEE**

23 MARCH 2022

AUDIT COMMITTEE WORK PROGRAMME 2022/23

#### Depart of the Action Head of Internal Audit and Diels Manageme

Report of the Acting Head of Internal Audit and Risk Management

#### **Purpose of report**

The purpose of this report is to propose an updated programme of core business for the Audit Committee for 2022/23, in accordance with its Terms of Reference as set out in the Council's Constitution.

## **Recommendations**

It is recommended that the Audit Committee agrees:

- 1) the proposed 'core business' work programme set out within the report, for 2022/23:
- that it may be necessary to change or adapt the proposed reports to be considered, to ensure optimum timing of consideration of governance issues, and to respond to emerging trends during the year;
- 3) that the Committee will receive additional reports on any ad-hoc items of business arising during the year, as these relate to its responsibilities under its Terms of Reference, in the usual way; and
- 4) that work is ongoing to establish a work programme to allow the Committee to demonstrate how it discharges its responsibilities as Group Audit Committee for all group entities as set out in the Group Audit Committee's Terms of Reference and this will be reported to a future meeting of Audit Committee.

#### **Link to Corporate Plan**

The work of the Audit Committee contributes to the achievement of all priorities in the Council's Corporate Plan 2021-2024.

#### Key issues

1 An Audit Committee work programme is developed annually to drive the frequency and duration of meetings, ensuring the Committee receive adequate

coverage of assurance reports whilst maintaining an appropriate focus on business concerns and minimising the resource requirements in their preparation and presentation.

- 2 The work programme is also useful to officers in planning, monitoring and managing reporting throughout the year. Accordingly, the previous work programme has been reviewed to identify a proposed updated work programme for 2022/23.
- 3 This updated programme reflects known changes in service delivery; ensures that legal requirements relating to governance, risk and control obligations can be met; and aims to ensure that the Audit Committee receives information at the optimum times during the year to properly perform its role as set out in the Constitution and its Terms of Reference.
- 4 At its meeting on 4 November 2020 full Council agreed that a Group Audit Committee for all entities within the County Council's accounting group boundary would be established, and that the County Council's Audit Committee would be designated the Group Audit Committee. The County Council's Constitution was updated to reflect this and incorporate Terms of Reference for the Group Audit Committee. Work is ongoing to establish a suitable work programme and timetable for this aspect of the Committee's responsibilities. Internal Audit will continue to present an update of its work in relation to the Council's active group entities to each scheduled meeting of the Audit Committee. The active companies within the Council's group currently relate to those within the Advance Northumberland Group of Companies.

# **Background**

- The core programme of work for the Audit Committee covers its main areas of responsibility as set out in its Terms of Reference agreed in the Council's Constitution. This work programme aims to ensure that the Committee is properly able to discharge its duties effectively and efficiently, strengthening the Council's overall governance arrangements, and to highlight which reports are planned for presentation to each meeting throughout the financial year.
- 6 The work programme recognises that it is also necessary to update the Audit Committee on an ad-hoc basis, as relevant and topical areas arise during the year.
- 7 For several years, the work programme has proved very helpful in planning, monitoring and managing reporting to the Audit Committee and, accordingly, has been reviewed to identify a proposed updated work programme for 2022/23, set out below.

#### **Constitution and Terms of Reference**

8 The Council's Constitution, updated in February 2021 and incorporating the Terms of Reference for the Audit Committee approved in November 2020, sets out that the Audit Committee provides assurance on the adequacy of the risk management framework and internal control environment of the Council, has oversight of the financial reporting process and oversees the Council's internal

- and external audit processes. The Constitution also sets out that the Committee acts as the parent Group Audit Committee for all entities within the County Council accounting group boundary with responsibility for maintaining governance oversight of all group entities.
- 9 The Committee's Terms of Reference identify a number of clear roles for the Audit Committee to discharge, throughout the course of the year. Some aspects of the Committee's business are time-bound in nature (e.g. relating to the Council's Accounts, or agreeing future plans of work), whilst other items can reasonably be considered at any point during the year allowing some flexibility in planning the work programme of the Committee. The Committee's Terms of Reference establish a separate set of roles for the Committee to discharge its Group Audit Committee responsibilities.

#### **Identification of Core Business Areas**

- 10 The Audit Committee's responsibilities as set out in the Constitution can reasonably be expected to form the basis of the core business of the Audit Committee. The work programme is reviewed annually in consultation with lead report authors within the Council, and the external auditor, to ensure it continues to be based upon the Committee's responsibilities as set out in the Constitution and to ensure that reports are scheduled to reach the Audit Committee at the optimum time during the year.
- 11 Work is ongoing to establish a suitable work programme in relation to the Committee's role as Group Audit Committee for all entities within the County Council's accounting group boundary. Upon completion this will be presented to the Audit Committee for consideration and approval.

## **Proposed Annual Work Programme**

- 12 The following updated programme of the core business of the Committee for 2022/23 is proposed. This sets out the suggested timing and frequency of reports in the coming year and ensures that the responsibilities defined in the Constitution can be met. The proposed programme will help to ensure that the Committee continues to receive necessary information at the right time during the year.
- 13 In order to help with a sector wide resourcing and capacity issue, the Department for Levelling Up, Housing and Communities (DLUHC) has proposed extending the deadline for publishing 2021/22 audited local authority accounts to the end of November 2022. At the time of preparing this report this is at consultation stage, but it is expected to be agreed and the amended timetable is reflected in the proposed work programme.
- 14 The work programme has been prepared in consultation with officers in the Shared Internal Audit and Risk Management Service, Finance, Democratic Services and also with the external (local) auditor, Mazars LLP. During discussions with Finance and External Audit it was stressed that some 2019/20 external audit work is not yet complete and the 2020/21 external audit is ongoing and this may impact on the work programme. The Committee will be kept up to date as these matters progress.

15 The work programme should be treated as a helpful guide, and it may be necessary to alter or amend the proposed timing during the year as work progresses. Where this is the case, the relevant report author will be responsible for informing the Chair of the Audit Committee, and Democratic Services.

Month	Item of Business
May 2022	Internal Audit & Risk Management     Annual Report from Chief Internal Auditor and Opinion on the Framework of Governance, Risk Management and Control     Key Outcomes from Internal Audit Assignments     Final Outturn Report (showing performance in achieving the previous year's Strategic Audit Plan from Internal Audit)     Risk Management Update     Update on Internal Audit work in relation to active group entities
	<ul> <li>Corporate Finance</li> <li>Northumberland County Council – Consideration of 'Going Concern Status' for the Statement of Accounts for the year ended 31 March 2022</li> <li>Annual Governance Statement 2020-21*</li> <li>Statement of Accounts 2020-21*</li> </ul>
	<ul> <li>External Audit</li> <li>Audit Completion Report 2020-21*</li> <li>Audit Strategy Memorandum 2021-22</li> </ul>
	*subject to completion of external audit
July 2022	<ul> <li>Internal Audit &amp; Risk Management</li> <li>Update on Internal Audit work in relation to active group entities</li> <li>Corporate Finance</li> <li>Draft Annual Governance Statement 2021-22*</li> </ul>
	<ul> <li>brait Afridal Governance Statement 2021-22</li> <li>*subject to completion of 2020-21 statement</li> <li>Annual Treasury Management (year-end) Report</li> <li>FPS Local Pension Board Annual Report</li> </ul>
	<ul> <li>External Audit</li> <li>Annual Audit Letter 2019-20*         *subject to completion of external audit</li> <li>Audit Progress Report</li> </ul>
	Education and Safeguarding Performance  Review of External Inspection Reports
September 2022	<ul> <li>Internal Audit &amp; Risk Management</li> <li>Update on Internal Audit work in relation to active group entities</li> </ul>
	Corporate Finance  ■ NCC Statement of Accounts 2021-22 - Update
	<ul> <li>External Audit</li> <li>Auditor's Annual Report 2020-21</li> <li>Audit Progress Report</li> </ul>
	Counter Fraud Team  • Counter Fraud Annual Report

Month	Item of Business
November 2022	Internal Audit & Risk Management      Key Outcomes from Internal Audit Assignments     Strategic Audit Plan Monitoring Report     Risk Management Update Report     Update on Internal Audit work in relation to active group entities      Corporate Finance     NCC Statement of Accounts 2021-22
	Treasury Management In-year Update Report  External Audit Final Audit Completion Report 2021-22 Annual Audit Letter 2021-22
January 2023	Internal Audit & Risk Management
	<ul> <li>Corporate Finance</li> <li>Statement of Accounts 2022-23 - Timetable and Policies</li> <li>Changes to Code of Practice for 2022-23</li> <li>Treasury Management Strategy Statement for the Financial Year 2023-24</li> </ul>
	<ul> <li>External Audit</li> <li>Audit Strategy Memorandum 2022-23</li> <li>Audit Progress Report</li> </ul>
	Education and Safeguarding Performance  • Review of External Inspection Reports
March 2023	Internal Audit & Risk Management
	Corporate Finance  ■ Group Boundary Review 2022-23
	External Audit  • Audit Progress Report
	Counter Fraud Team

# **Implications**

Policy	The role of Audit Committee is set out in the Council's Constitution and the Audit Committee's Terms of Reference.
Finance and value for money	Through its review of a range of audit, accounting and governance related items, the Audit Committee assesses the Council's use of financial resources and value for money.
Legal	The work of Audit Committee is undertaken in accordance with the Accounts and Audit Regulations 2015.
Procurement	None
Human Resources	There are no human resources implications arising directly from this report.
Property	There are no property implications arising directly from this report.
Equalities	An equalities impact assessment is not applicable to this report.
(Impact Assessment attached)	
Yes ☐ No ☐ N/A ☑☐	
Risk Assessment	This report refreshes the work programme of the Committee, mitigating the risk that the frequency and timing of some reports may not be optimised.
Crime & Disorder	There are no crime and disorder issues directly arising from this report.
Customer Consideration	There are no direct customer considerations arising from this report.
Carbon reduction	There are no carbon reduction issues directly arising from this report.
Wards	All

# **Consultation**

The proposed work programme of core business items has been proposed with reference to the Constitution and discussion with lead report authors within the Council and the external (local) auditor for consultation with Audit Committee.

As emerging issues or trends arise during the year, the core business items will be supplemented with additional reports agreed in association with the Chair of the Audit Committee.

## **Background Papers**

• Northumberland County Council Constitution 24 February 2021.

## Reports sign off

Finance Officer	N/A
Monitoring Officer/Legal	N/A
Human Resources	N/A
Procurement	N/A
I.T.	N/A
Portfolio Holder(s)	N/A

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